

Kingfisher

Responsible Business Data Collection Methodology

2025/26



About this document

This document explains our methodology for collecting and calculating data that is reported in our annual Responsible Business Report; additional notes on the scope of our data are included in the Performance Data Appendix of our Responsible Business Report (both are available to download at kingfisher.com/responsible-business).

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Our approach to data collection

We have two questionnaires to track progress on sustainability:

- **Responsible Business Data Questionnaire** to monitor KPIs and data trends. This is completed on an annual basis by relevant Global functions and includes data from our markets.
- **Responsible Business Targets Questionnaire** to monitor progress against targets. This is completed on an annual basis by relevant Global functions and includes data from our markets.

Data responsibilities and sign-off

The Group Responsible Business reporting team is responsible for submitting the data and ensuring that appropriate processes and controls are in place to monitor and report progress against our Responsible Business KPIs and targets.

Assurance

External

DNV provided independent assurance of selected aspects of our 2025/26 data. Their assurance statement is available to download at www.kingfisher.com/responsible-business. The purpose of the engagement is to provide limited assurance over the accuracy, completeness and integrity of the Responsible Business data reported. The statement provides details on the scope of the assurance engagement. The assurance results

are formally reported to the Group Responsible Business reporting team and representatives from the responsible Global functions, in order to agree any data amendments prior to publication.

Internal

We have a comprehensive internal review process of our data. The Head Office review process provides an overall sense check of the data. The process is co-ordinated by sustainability consultancy Bioregional who works alongside our in-house and other third-party experts to review data.

Scope of data

We report on an 'operational control' basis, meaning that the data covers Kingfisher's markets where we have the full authority to introduce and implement operating policies.

In addition, relevant data is collected from our Global functions, such as Kingfisher IT and Offer & Sourcing. Our third-party sourcing offices in Brazil and India only report data on suppliers and partners, as other areas are out of scope.

Businesses are included in our report if they have been owned for the full financial year, to allow sufficient time to implement data collection processes and systems. In cases where we sell a subsidiary or joint venture, our approach is to exclude its performance in the year of sale and to

restate the data from prior years, to enable a comparison of trends over time.

The detailed notes on data scope for each reporting area are presented in 'Our data collection detail' section, page 3.

Methodology

We restate prior year data if we identify any material errors or if we make significant changes to our data collection methodology or reporting criteria. Our materiality threshold is 5%, although we will assess any errors in the full context and, if appropriate, we may restate data if they fall under this threshold. We indicate any amendments to prior year data in the notes in the [Performance Data Appendix](#) of our Responsible Business Report.

Some Key Performance Indicator (KPI) sections do not include data from our smaller markets in cases where the reported data is less than 1% of Group totals, and therefore immaterial to the reported figures. For relevant KPI sections, we indicate in our Responsible Business Report the percentage of Group turnover attributed to the markets that are included in scope for that KPI.

We collect data for the Kingfisher financial year, except where stated. The 2025/26 financial year runs from 1 February 2025 to 31 January 2026. All our targets are to 2025/26 and have a 2016/17 baseline unless stated otherwise.

Each year we use our Responsible Business Targets Questionnaire to monitor progress against our targets. This is completed on an annual basis by relevant Group functions and includes data submitted by the markets which is mostly reported in the detailed performance data tables. In the [Performance Data Appendix](#), we report on our progress during the year and whether we are on track to target (target met/on track/not on track) which we assess using internal interim targets and the updates provided in the sustainability targets questionnaire.

For property-related data (energy and waste), product data and logistics, we include data for the 12-month calendar year, as financial year data is not available within our data collection timescales. In other situations where data is not available from our suppliers within our data collection timescales, our approach is to make estimates. Estimation methods are dependent on the data type and further details can be found in the 'Our data collection detail' section.



Our data collection detail

Colleagues: Building a more inclusive company

Target: Improve gender balance to 35% women in senior leadership and 40% women in management by 2025/26.

Target: Enable more than 20,000 colleagues to complete an apprenticeship, traineeship or formal qualification by 2030/31.

Employee diversity

Definitions

- Employees contractually employed by Kingfisher:
 - **Employee subgroups** include Permanent, Fixed Term, Apprentice, Apprentice FTC (Fixed Term), Apprentice PT (Permanent) and Trainee.
 - **Fixed-term employees** are included if they are contracted to the business and paid through payroll. Employees on parental leave are also included.
 - **Excludes:** Non-Executive Directors (NEDs); all agency, consultancy or third-party staff; employees whose contracted hours are effectively zero for the month, e.g. sabbaticals (except for B&Q where colleagues on career breaks/sabbaticals are included); individuals who start and leave within the same month-end period; individuals on gardening leave.
- **Management levels:**
 - **Senior leaders:** senior leadership is defined as those who are eligible for our Performance Share Plan (see pages 77 and 87 of the [Annual Report and Accounts 2025/26](#) for more detail).
 - **Management:** the management population is defined by local grading structures, including heads of units, regional managers and store managers. The management population excludes senior leadership.
 - For internal reporting and target setting we align these people to their legal entity and CEOs are all aligned to Group functions.

Scope

- We calculate our diversity data as a % of total employee headcount, using the total number of employees contractually employed by Kingfisher at the end of the financial year.
- We report on diversity through the Workforce Disclosure Initiative.
- Our diversity data covers gender diversity: % of employees that are male and female, % of senior leadership that is male and female, % of managers that are male and female; the data on managers covers middle and junior management levels.
- The data on Board Directors is collected by Group HR.
- Data on gender diversity in management from Koçtaş is excluded as it does not report on employees by seniority level.
- Data on gender diversity in management and senior management from Brico Dépôt Romania is included in 2025/26 reporting for the purposes of reporting against our 25/26 targets, despite the sale of this banner in 2025. Brico Dépôt Romania data is excluded from gender diversity figures in the total employee population. From 2026/27, Brico Dépôt Romania will be excluded from gender diversity reporting.

Data collection

- Data reported covers the 2025/26 financial year.
- The data is collected from personnel records in each of our markets for management. For senior leadership, the data is compiled by Kingfisher Group HR.
- Colleague numbers are provided by Kingfisher's HR team.

Units

- % of employees

Employee turnover

Definitions	<ul style="list-style-type: none"> – Voluntary leavers: employees who left the company voluntarily including all employees on fixed contracts which have come to the end of their term, all inter-company transfers, all resignations, and all employees who have left without notice. – Involuntary leavers: employees who left the company involuntarily including all retirement, redundancies, dismissals and death in service.
Scope	<ul style="list-style-type: none"> – We report on employee turnover through the Workforce Disclosure Initiative. – Data on our employee turnover rate includes employees who left the company both voluntarily and involuntarily. – We calculate the number of leavers as a % of the total number of employees (using the total headcount average, calculated from monthly data). – Brico Dépôt Romania headcount and turnover data is excluded in 2025/26 due to the sale of the banner during the year. From 2026/27, historic data will be restated.
Data collection	<ul style="list-style-type: none"> – Data reported covers the 2025/26 financial year. – The data is collected from personnel records in each of our markets. – In 2022/23, Kingfisher introduced the Global Leaver Standard to align voluntary/involuntary leaving definitions across all banners. All banners except Koçtaş align. Koçtaş uses local categorisations for involuntary and involuntary leavers. – Castorama Poland classifications for involuntary/voluntary should not be used and instead the total leaver figure is submitted by HR. Castorama Poland is excluded from the voluntary and involuntary total % reported. – Brico Dépôt Romania headcount and turnover data is excluded in 2025/26 due to the sale of the banner during the year. From 2026/27, historic data will be restated.
Units	<ul style="list-style-type: none"> – Number of employees who left – % employee turnover rate

Employee training

Definitions	<ul style="list-style-type: none"> – Training to support continuous professional growth: training to upgrade employees' skills and facilitate continued employability. – Training hours: number of training hours completed by employees during the financial year. All hours spent on apprenticeships in the reporting period are included regardless of whether the apprenticeship was completed during the reporting period. From 2023/24, only training hours related to continuous professional growth are reported under total training hours KPQ. Continuous professional development is defined as: training to upgrade employees' skills and facilitate continued employability. This includes paid educational leave provided to employees by the organisation, training or education pursued externally and paid for in whole or in part by the organisation, and training on specific topics. Examples are given at banner level of applicable courses. – Traineeship: work-based education and training programme with work experience for young people who want to find an apprenticeship or job but lack the skills, experience, and behaviours to make that next step. A traineeship is a paid, usually full-time position with a term between 4 weeks and 12 months. A traineeship may also be called an internship. Definitions may vary by banner according to the local context. – Formal qualifications: a formal qualification should reflect an externally recognised qualification and one that would improve long-term employment prospects. This excludes qualifications that are bespoke to Kingfisher and qualifications that need to be renewed. Examples may include digital modules, self-development resources, physical workshops, virtual learning sessions, external qualifications if funded, leadership and talent programmes. – Apprenticeships: definitions may vary per banner in line with local legislation, but apprenticeships are expected to combine learning in education and training institutions with substantial work-based-learning in companies and other workplaces, lead to a nationally recognised qualification, be based on an agreement defining the rights and obligations of the apprentice, the employer and, where appropriate, vocational education and training (VET) institutions, and provide payment to the apprentice, or at least compensate the apprentice for the work-based component.
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Employee training continued

Scope

- Total training hours relate to continuous professional growth. This includes paid educational leave provided to employees by the organisation, training or education pursued externally and paid for in whole or in part by the organisation, and training on specific topics. Training hours do not include on-site coaching by supervisors, but does include all hours spent on apprenticeship programs, regardless of whether the apprenticeships were completed during the reporting period. This can include digital modules, self-development resources, physical workshops (internal and external), virtual learning, external qualifications, leadership and talent programmes. Definitions of courses related to continuous professional growth are not held centrally but allocated at banner level.
- We report on the spend on L&D, total training hours related to continuous professional development, completed apprenticeships, spend on apprenticeships (France), total number of colleagues completing a formal qualification, and total number of colleagues completing a traineeship.
- All data collected for formal qualifications, apprenticeships and traineeships must relate to a colleague completing a course within the financial year. Enrolments are not counted.
- All reported training data only refers to training offered to employees contractually employed by Kingfisher:
 - Employee subgroups include Permanent, Fixed Term, Apprentice, Apprentice FTC (Fixed Term), Apprentice PT (Permanent) and Trainee.
 - Fixed-term employees are included if they are contracted to the business and paid through payroll. Employees on parental leave are also included.
 - Excludes: all agency, consultancy, or third-party staff; employees whose contracted hours are effectively zero for the month, e.g. sabbaticals (except for B&Q where colleagues on career breaks/sabbaticals are included).
- Brico Dépôt Romania employee training data is excluded in 2025/26 due to the sale of the banner during the year. From 2026/27, historic data will be restated.

Data collection

- Data reported covers the 2025/26 financial year, except French banners which report calendar year.
- The data is collected from HR departments in each of our markets using local learning management systems and records.

Units

- Number of training hours completed
- Number of apprenticeships completed within the year
- Number of colleagues completing traineeships
- Number of colleagues completing formal qualifications
- Spend on learning and development, submitted in local currency and converted to Pound sterling (£) using Kingfisher's average FX rates for the relevant financial year.
- Spend on apprenticeships (French banners only), submitted in local currency and converted to Pound sterling (£) using Kingfisher's average FX rates for the relevant financial year.

Planet: Helping to tackle climate change

Target: Deliver our science-based targets for 2025/26 to reduce Scope 1 and 2 emissions by 37.8% in absolute terms and Scope 3 emissions by 40% per £million of turnover compared with 2016/17 and 2017/18 respectively.

Target: Reach net zero emissions for our operations (Scope 1 and 2) by 2040/41 and across our value chain (Scope 3) by 2050/51.

The scope of our target to reduce our carbon footprint covers emissions from property energy use and operationally controlled delivery fleets as well as emissions from our supply chain and customer use of products.

We calculate our greenhouse gas (GHG) emissions in line with the GHG Protocol: Corporate Accounting and Reporting Standard. The CO₂e includes the main greenhouse gases that contribute to climate change: carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), sulphur hexafluoride (SF₆) and nitrogen trifluoride (NF₃).

We use the CO₂e emission factors published annually by the UK Government (DESNZ). The data, as of 2025/26, is calculated using the '2025 UK Government GHG Conversion Factors for Company Reporting', version 1.0 (expiry 10 June 2026). We record activity data (e.g. electricity consumption, gas consumption) and multiply with the relevant emission factors. Our Scope 1 emissions cover the combustion of fuels, while our Scope 2 emissions account for the purchase of electricity and heat for our own use. For Scope 2 market-based emissions, we use a combination of conversion factors according to the data hierarchy (as defined

under the WRI/WBCSD GHG Protocol). We obtain supplier-specific emissions factors where available and use national residual mix emission factors published by the Association of Issuing Bodies (European Residual Mixes 2024, Version 1.0, 30 May 2025).

We collect and consolidate energy use data from our stores, offices and other buildings, using Automated Meter Readings (AMRs) or invoice data. Where data is unavailable, we estimate usage through pro-rata calculations or by applying average energy consumption per m² from similar sites. Our property energy data covers energy used in stores, offices and other buildings (e.g. distribution centres or data centres) that are owned or leased by us where we have operational control of the energy use. Energy use data includes the combustion of fuels, the purchase of electricity and heat by Kingfisher for its own use. Kingfisher reports energy consumption data in GWh.

We use an operational control boundary, in line with the operational control approach as defined by the WRI/WBCSD GHG Protocol. We include emissions from our wholly-owned subsidiaries. For our Koçtaş joint venture, as we do not have full operational control, we include proportional emissions under Scope 3 (category 15, investments). Kingfisher does not carry

out any activities within the UK offshore areas therefore this is not covered by the disclosure.

Our data covers our material Scope 1 and 2 impacts: emissions from property energy use and operationally controlled delivery fleets. We calculate both our market-based and our location-based emissions from electricity consumption. Our carbon reduction target is based on the market-based emissions. All reported energy, fuel, distance travelled and emissions from logistics from our baseline year onwards is to be restated to exclude Brico Dépôt Romania.

We report energy consumption and GHG emissions on a calendar-year basis, which differs from our financial reporting period used in the Directors' report, as it allows additional time for data collection, verification and quality assurance. We are working towards aligning this with our financial year in the future. Detailed information on the scope of the data and the methodologies used to calculate our data are explained in this document.

Scope 3 emissions are broken down into 15 categories of business activity. We report on the 13 Scope 3 categories relevant to Kingfisher's value chain (including purchased goods and services, capital goods, business travel, employee

commuting, use of sold products, end-of-life treatment of sold products, waste, investments, upstream transport and distribution, energy transmission and distribution, and well-to-tank, investments, upstream leased assets and downstream leased assets) and our out-of-scope (including emissions from biofuel, biomass and forecourt fuels containing biofuel) CO₂e emissions. All reported Scope 3 data is to be restated to exclude Brico Dépôt Romania from 2017/18 and 2021/22 to 2024/25. Our full carbon footprint is included in the [Performance Data Appendix](#) of our Responsible Business Report.

Property

- Definitions**
- **Floor space:** all areas of the building where we use energy. Includes gross internal area of our buildings and external sales area of stores.
- Scope**
- Our property data covers energy and water used in stores, offices and other buildings (e.g. distribution centres or data centres) that are owned or leased by us.
 - We do not include data for distribution centres which are not owned or leased by us. We also exclude one of our distribution centres in France which is leased by us but is a multi-tenanted site, making it difficult to obtain specific energy consumption data. We expect this to be immaterial to Group-level energy consumption.
 - Data is reported for properties which were officially open or operational in the reporting year.
 - We do not currently collect or report data for KIPL because emissions at Group-level fall below our materiality threshold of 5%.
 - GHG emissions from energy usage at leased offices are accounted for as Scope 3, as we don't control or manage energy usage at those offices.
 - Our reported floor space is the actual average over the year, taking into account the opening and closing dates of properties. This gives us an accurate picture of our energy intensity for our markets that opened or closed stores during the year.
 - We do not currently report on refrigerants, though they are used in a portion of our store portfolio, because emissions fall below our materiality threshold of 5%. We collect data on refrigerants to check whether their resultant emissions remain below the materiality threshold. Refrigerant data is collected by refrigerant type and DESNZ Global Warming Potential emission factors accounting for all Kyoto protocol gases.

- Data collection**
- Data reported covers the 2025 calendar year.
 - Our markets record energy data either through Automated Meter Readings (AMRs) or consumption data on invoices.
 - Where data is unavailable, we estimate data according to the following options:
 - Pro-rata calculations for estimating data missing for a short period.
 - Direct comparison: if data is missing for a property, we work out the average energy consumption per m² of all similar sites with complete data; then multiply this average by the floor area of the site with missing data. A 'similar site' is a site of the same type and size, e.g. stores or DCs.
 - Data proxy: in cases where data from similar sites is not available to calculate an average energy consumption intensity, we use prior year data from the same site as a proxy.
 - To report on our Scope 2 market-based footprint, we collect data on individual electricity suppliers. This includes evidence linking the operating company to the supplier and the specific tariff (e.g. a contract or invoice). For suppliers providing zero carbon electricity, we ask for a 'guarantee of origin' which states the source of the renewable energy (e.g. solar, wind, hydro) and country of generation. If a renewable energy certificate for the latest year is not available, we accept the previous year's as evidence if it is from the same supplier.
 - The majority of banners have records of sites and their associated floor space on Kingfisher's centralised system (ProLease). Banners ensure information on the system is updated regularly. For banners not using ProLease, we request an updated list of sites and floor space annually. Our Group-level data for floor space is reported in m²; conversions from ft² to m² were applied on the UK data.
- Units**
- Reported floor space (m²)
 - Energy consumption (kWh)
 - Water consumption (m³)
 - Refrigerant consumption (kg)

Property continued

Details on emission factors used

- **Electricity location-based:** country-specific emission factors are used, based on the different energy mixes used to generate electricity in each country. For our UK operations, these are obtained from DEFRA/DESNZ. For all our non-UK operations, we obtain the emission factors from the IEA (source: IEA Emissions Factors, 2025 edition). Note that the emissions factors for non-UK electricity are in CO₂ only (not CO₂e).
- **Electricity market-based:** we also publish a market-based Scope 2 CO₂ total for which we use a combination of conversion factors according to the data hierarchy (as defined under the WRI/WBCSD GHG Protocol):
 - Zero or low-carbon conversion factors for renewable energy products/tariffs where Guarantees of Origin are available.
 - Supplier-specific residual mix emission rates where available.
 - Supplier-specific overall emission rates where a breakdown of tariff-specific information is not available.
 - National residual mix emission rates, available for European countries from Association of Issuing Bodies (AIB). The data for 2025/26 is calculated using the 'European Residual Mixes 2024, Version 1.0, 30 May 2025'.
 - Location-based emission rates, for countries outside Europe and for district heating. For electricity, we use the IEA emissions factors; for district heating, we use the DEFRA/DESNZ emission factors.
- **Gas and other fuels:** standard DEFRA/DESNZ factors for gas and other fuels we consume (e.g. gas oil, diesel, LPG/propane, biomass) are used. We use the 'gross' calorific value (higher heating value) for gas and other fuels where there is an option to use 'gross' or 'net' values.
- **District heating:** UK location-based district heating emission factors are used since we do not have country-specific information, which we use for both our location-based and market-based Scope 2 emissions totals.

Logistics – Scope 1 and 2 deliveries via road fleet

Definitions

- **Deliveries via road fleet:** warehouse network movements, store deliveries, home deliveries, and collection point deliveries done by Scope 1 and 2 fleet.
- **Scope 1 and 2 fleet:** deliveries which are under operational control by Kingfisher are included in Scope 1 and 2. This can include leased vehicles and third-party fleets where criteria are met for operational control over route planning, vehicle and/or fuel use. We have Scope 1 deliveries in our UK and Polish markets, and Scope 2 deliveries in our UK market.

Scope

- **Store deliveries:** all outbound journeys under our operational control for product deliveries from distribution centres (including click & collect orders delivered to stores) and inbound journeys to distribution centres; note this includes return journeys, including backhauling for B&Q and Screwfix. Castorama Poland do not currently include backhaul journeys in reporting.
- **Home deliveries:** all outbound journeys under our operational control for product deliveries from our distribution centres and stores to customers' homes.
- **Collection point deliveries:** either (i) deliveries from stores to pick-up & drop-off locations and/or (ii) deliveries from distribution centres to pick-up & drop-off locations, where customers will pick parcels up. Includes deliveries under our operational control (other deliveries are reported under Scope 3 category 4).
- **Ecommerce deliveries:** click & collect deliveries under our operational control made directly to customers' homes.
- Brico Dépôt Romania data is excluded in 2025/26 due to the sale of the banner during the year. From 2026/27, historic data will be restated.

Data collection

- Data reported covers the 2025 calendar year.
- Data for Scope 1 and 2 fleets on fuel and electricity use, distance and carbon emissions is based on actual data recorded through our logistics monitoring.
- Data collection processes vary between markets, with data provided by our logistics operators; data is then collated and compiled at each retail banner level using a common data collection template.
- Our Group-level data is reported in kilometres and litres of fuel; conversions from miles to kilometres, and from gallons to litres were applied on the UK data.
- Scope 1 emissions from the use of urea (also known as AdBlue) for selective catalytic reduction are excluded.

Logistics – Scope 1 and 2 deliveries via road fleet continued

Units	<ul style="list-style-type: none"> – Fuel use data (litres or kg) – Distance travelled (km or miles) – Electricity use data (kWh)
Details on emission factors used	<ul style="list-style-type: none"> – Diesel and petrol: '100% mineral fuel' DEFRA/DESNZ emission factors used, except in the UK where we use the 'average biofuel blend' emission factors, and France, where we calculate a specific biofuel blend based on French minimum biofuel targets: 9.4% in diesel for 2025. – LNG and CNG: DEFRA/DESNZ factors used. – BioLNG used by B&Q: liquified biomethane DEFRA/DESNZ factor used. – BioCNG used by B&Q: biomethane (compressed) DEFRA/DESNZ factor used. – HVO used by B&Q and Screwfix: biodiesel HVO DEFRA/DESNZ factor used. – Electricity: country-specific emission factors are used, based on the different energy mixes used to generate electricity in each country. For our UK operations, these are obtained from DEFRA/BEIS. For all our non-UK operations, we obtain the emission factors from the IEA (source: IEA Emissions Factors, 2025 edition). – Electricity market-based: we also publish a market-based Scope 2 CO₂e total for which we use a combination of conversion factors according to the data hierarchy (as defined under the WRI/WBCSD GHG Protocol): <ul style="list-style-type: none"> – Zero or low-carbon conversion factors for renewable energy products/tariffs where Guarantees of Origin are available. – Supplier-specific residual mix emission rates where available. – Supplier-specific overall emission rates where a breakdown of tariff-specific information is not available. – National residual mix emission rates, available for European countries from Association of Issuing Bodies (AIB). The data for 2025 is calculated using the 'European Residual Mixes 2024, Version 1.0, 30 May 2025'. – Where fuel use is unknown for haulage, we calculate CO₂e from km travelled, using the DEFRA/DESNZ emission factor for 'all HGVs, UK average loading'.

Scope 3 reporting

Category 1: Purchased goods and services

Definitions	<ul style="list-style-type: none"> – GNFR: goods not for resale, including water data. – GFR: goods for resale (products).
Scope	<ul style="list-style-type: none"> – Purchases: we report cradle-to-gate emissions of purchased goods and services. – Water use: our water data covers water used in stores and offices that are owned or leased by us.
Data collection	<ul style="list-style-type: none"> – Data reported covers the calendar year 2025. – Purchases: spend-based approach used, a process of estimating greenhouse gas emissions by multiplying spend on goods and services by relevant secondary emission factors. – Water use: activity-data method used, and where gaps exist on water data from properties the average-data method is used. See the Property section for more details on water data collection. – Only GFR data is assured.
Units	<ul style="list-style-type: none"> – Spend (GBP) – Water volume (m³)
Details on emission factors used	<ul style="list-style-type: none"> – Purchases: MRIO emissions factors were used published by DEFRA/DESNZ. The SIC (Standard 1 Industrial Classification of economic activities) data set was used for purchased goods and services. – Purchases (GFR): for products with mixed materials, two factors are applied to the spend in that group, with the share assigned based on the relative contribution by value from each of the component materials. – Water use: emissions factor from DEFRA/DESNZ for water supply was used.

Category 2: Capital goods

Scope	– Purchases: we report cradle-to-gate emissions of capital goods purchased.
Data collection	– Data reported covers the calendar year 2025. – Purchases: spend-based approach used, a process of estimating greenhouse gas emissions by multiplying spend on goods and services by relevant secondary emission factors.
Units	– Spend (GBP)
Details on emission factors used	– Purchases: MRIO emissions factors were used published by DEFRA/DESNZ. The SIC (Standard 1 Industrial Classification of economic activities) data set was used for capital goods.

Category 3: Transmission and distribution, and well-to-tank

Scope	– All emissions from fuel and energy-related activities.
Data collection	– Data reported covers the calendar year 2025.
Details on emission factors used	– Transmission and distribution: <ul style="list-style-type: none"> – Electricity transmission and distribution: country-specific (i.e. location-based) emission factors sourced from the IEA (IEA Emissions Factors, 2025 edition). – District heating transmission and distribution: DEFRA/DESNZ UK location-based district heating emission factors used, since country-specific information is not available. – Well-to-tank: <ul style="list-style-type: none"> – Electricity well-to-tank: country-specific (i.e. location-based) emission factors used sourced from the IEA (IEA Emissions Factors, 2025 edition). – District heating well-to-tank: DEFRA/DESNZ UK location-based district heating emission factors used, since country-specific information is not available. – Gas and other fuels well-to-tank: DEFRA/DESNZ UK emission factors used.

Category 4: Upstream transportation and distribution

Definitions	– Scope 3 fleets: distribute products in vehicles which are not operationally controlled by Kingfisher. Third-party and leased vehicles can be included in Scope 1 and 2 where criteria are met for operational control over route planning, vehicle and/or fuel use.
Scope	– We report carbon emissions from our Scope 3 fleets for road, canal and rail transport for each banner as well as exports via sea and air arranged by Kingfisher Buying Offices. Calculations include well-to-tank (WTT) emissions from the production, processing and delivery of fuel.
Data collection	– Data reported covers the calendar year 2025. – Road: banner-level process with Group consolidation. Banners use several data sources, including figures provided directly by carriers, alongside internal web systems. – Rail: banner-level process with Group consolidation. Data is sourced from suppliers using rail shipment information; a formula is used to calculate tonne km (total weight x distance travelled). Rail distance is provided by the carrier. – Canal: Castorama France reports deliveries via canal. – Short sea: banner-level process with Group consolidation. Data is sourced from suppliers on weight and journey route; a formula is used to calculate tonne km (total weight x distance travelled). – Sea: buying office (Group-level) process. Sea freight carriers provide either the TEU/km values for routes, or the data required to calculate TEU/km (number of TEUs per journey by km for that journey). Sea freight carbon emission factors (kgCO ₂ e/TEU km) come from a variety of sources. Some carriers are able to provide factors in the required units (kgCO ₂ e/TEU km), while some carriers provide carbon data in another format (such as total carbon emissions) and the required factor is then calculated by Kingfisher. As the methodology of determining carbon emissions is not consistent across all carriers and routes, total emissions due to sea freight are estimated based on the data available. – Air: buying office (Group-level) process. Source is Airway invoices from suppliers and average distance is taken from website source (www.timeanddate , www.distance.to).

Category 4: Upstream transportation and distribution continued

Units	<ul style="list-style-type: none"> – Road: volume of products delivered (m³), fuel use data (e.g. kg, litres), and distance travelled (km) – Rail: tonne km – Canal: tonne km (France only) – Sea freight: twenty-foot equivalent unit (TEU) km and kgCO₂e/TEU km – Air freight: tonne km
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Details on emission factors used	<ul style="list-style-type: none"> – Diesel and petrol: '100% mineral fuel' DEFRA/DESNZ emission factors used, except in the UK where we use the 'average biofuel blend' emission factors; and in France, where we calculate specific biofuel blends based on the French minimum biofuel targets: 9.9% in petrol and 9.1% in diesel for 2025. – LNG: DEFRA/DESNZ UK emissions factors used. – Where fuel use is unknown for haulage, we calculate CO₂e from km travelled or tonne.km using the DEFRA/DESNZ emission factor for 'all HGVs, UK average loading'. – Rail transport: UK rail freight emission factors from DEFRA/DESNZ used as country-specific information is not available. – Canal: EEA 2020 factor for inland waterway transport used as a proxy as no mode-specific information is available. – Sea and air transport for buying office exports: emission factors for sea freight (DEFRA/DESNZ 'average container ship') and air freight (DEFRA/DESNZ 'short haul, to/from UK' and 'long haul, to/from UK', including radiative forcing) used.
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Category 5: Waste generated in operations

Scope	– Our reporting includes emissions from day-to-day operational waste and from water treatment.
Data collection	<ul style="list-style-type: none"> – Data reported covers the calendar year 2025. – Average-data method used.

Units	<ul style="list-style-type: none"> – Waste weight (tonnes) – Water volume (m³)
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Details on emission factors used	<ul style="list-style-type: none"> – Operational waste: emissions from waste are calculated using emission factors for waste to landfill, incineration and recycling from DEFRA/DESNZ. Since the factors only cover transport to the combustion facility, the same factor is used for incineration with energy recovery and incineration without energy recovery. – Water treatment: the emissions factor from DEFRA/DESNZ for water treatment was used.
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Category 6: Business travel

Scope	– Our reporting includes all emissions from business travel by our employees. Calculations include well-to-tank (WTT) emissions from the production, processing and delivery of fuel.
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Data collection	<ul style="list-style-type: none"> – Data reported covers the financial year 2025/26. – Air travel: distance-based method used. – Other travel: spend-based method used.
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Units	<ul style="list-style-type: none"> – Distance travelled (miles) – Spend (GBP)
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Details on emission factors used	<ul style="list-style-type: none"> – Air travel: 2025 DEFRA/DESNZ transport emissions factors for domestic, short haul and long haul flights were used. Where available, factors took into account the flight class used and radiative forcing. – Other travel: MRIO emissions factors were used published by DEFRA/DESNZ. The SIC (Standard 1 Industrial Classification of economic activities) were used for business travel.
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Category 7: Employee commuting

Scope	– We report on emissions from transportation of our employees between their homes and worksites. Calculations include well-to-tank (WTT) emissions from the production, processing and delivery of fuel.
Data collection	– Data reported covers the financial year 2025/26. – Distance-based method used.
Units	– Distance travelled (miles)
Details on emission factors used	– 2025 DEFRA/DESNZ UK transport emissions factors for average car, average motorbike, regular taxi and for public transport (bus, train and tube) were used.

Category 8, Category 13: Leased assets

Definitions	– Upstream leased assets: assets leased by us, including stores, offices and other properties where the landlord controls the energy supply. – Downstream leased assets: assets held by us and leased to other entities, where the occupier controls the energy supply – for example, a restaurant or office within one of our sites that is operated by a third party.
Scope	– We include emissions from fuel use and electricity purchased at our upstream and downstream leased assets which are not covered in our Scope 1 and 2 reporting.
Data collection	– Data reported covers the 2025 calendar year. – Market-specific average-data method used.
Units	– Reported floorspace (m ²)
Details on emission factors used	– See Property for detail.

Category 9: Downstream transport and distribution

Scope	– We report on emissions from customer travel to our stores, including click and collect. Calculations include well-to-tank (WTT) emissions from the production, processing and delivery of fuel.
Data collection	– Data reported covers the financial year 2025/26. – Distance-based method used.
Units	– Distance travelled (km)
Details on emission factors used	– 2025 DEFRA/DESNZ transport emissions factors for average car, average van and for public transport (bus, train and tube) were used.

Category 11: Customer use of products

Scope	– We calculate and report on emissions from customer use of energy-using products and sold fuels. – Select products are included in scope, with these agreed through repeated reviews of all Kingfisher product areas.
Methodology	– Energy-using products: a bespoke methodology was refined in 2022 in line with the Greenhouse Gas Protocol Corporate Value Chain (Scope 3) Standard and associated technical guidance. The criteria assessed include fuel type, product consumption, use and lifetime. These criteria are applied to annual sales volume. – Sold fuels: key inputs of product detail, annual sales volume and unit of measure are analysed. Products in scope include common fuels such as coal and butane (patio gas) as well as a long selection of products including biomass fuels, charcoal, firelighters and candles. Each product is assigned to a fuel type and a GHG equivalent factor.
Data collection	– Data reported covers the 2025 calendar year. – Data on all products is collected by the Offer & Sourcing team.
Units	– Energy use (kWh)
Details on emission factors used	– International Energy Agency (IEA) and UK Government emission factors and published lifecycle conversion factors.

Category 12: End-of-life treatment of sold products

Scope – We report on emissions from the end-of-life treatment of sold products for product packaging and our largest product categories, including electrical items, paint and cement.

Data collection – Data reported covers the 2025 calendar year.
– Average-data method used.

Units – Weight (tonnes)

Details on emission factors used – Emissions from waste are calculated using different emission factors for waste to landfill, incineration and recycling from DEFRA/DESNZ. Since the factors only cover transport to the combustion facility, the same factor is used for incineration with energy recovery and incineration without energy recovery.

Category 15: Investments

Scope – Our reporting includes proportional Scope 1 and 2 emissions from any investments where we have at least a 50% share included.

Data collection – Data reported covers the 2025 calendar year.
– Investment-specific method used.

Units – Energy use (kWh)

Details on emission factors used – See [Property](#) for detail.

Planet: Continuing our Forest Positive journey

Target: Achieve 100% responsibly sourced wood and paper for our products and catalogues by 2025/26.

Wood and paper in products

Definitions

- **Wood and paper:** Goods For Resale (GFR) made from, or containing, timber, wood, wood fibre, or paper (referred to as timber goods).
- **Responsibly sourced wood and paper:** wood and paper which is from 'proven well-managed forests or recycled sources'. [Kingfisher Forest Positive Policy Position Statement 2025](#) sets out criteria for 'proven well-managed forests or recycled sources'.

Kingfisher responsible purchasing criteria for wood and paper

We require that all goods containing wood and/or paper are from one of the following responsible sources:

- **Recycled:** verified/certified as recycled or reused (including pre-consumer or post-consumer sources).
- **Responsibly managed (shown below in order of preference):**
 - **FSC®** (Forest Stewardship Council®) with full Chain of Custody throughout the supply chain. Note: FSC® is the only accepted certification scheme for wood and paper harvested from tropical countries or made of vulnerable and endangered tree species (see notes below).
 - **PEFC™** (Programme for the Endorsement of Forest Certification) with full Chain of Custody throughout the supply chain.

Scope

- All products or materials containing wood, timber, paper and wood fibre. This will include all products purchased during the 2025 calendar year, including seasonal items. Products purchased in 2024 but received in 2025 are excluded when identified.
- Only includes the banners Brico Dépôt France, Brico Dépôt Iberia, B&Q, Castorama France, Castorama Poland and Screwfix.
- Brico Dépôt Romania has been removed from the Wood and Paper reporting for 2025 following the sale of the banner during the financial year. From 2026/27, historic data will be restated.
- Reporting does not include:
 - Packaging and GNFR.
 - Non-Timber Forest Products (NTFP), e.g. Bamboo, Rattan unless it is a component part of a product containing wood and/or paper.
 - Forest Risk Commodities (FRC), e.g. Rubber.

Data collection

- Data is collected in line with our [Kingfisher Forest Positive Policy Position Statement 2025](#) and [Kingfisher Forest Positive Policy: Vendor Guidelines](#).
- Data consolidation process – existing products:
 - Purchase data for the 2025 calendar year was consolidated on a rolling basis from financial and quality management systems by the Offer & Sourcing (O&S) Sustainability Data team.
 - Legacy data (data previously collected) was compiled into Vendor Specific Wood and Paper templates by the Data Admin team.
 - It was then sent to individual vendors for re-validation.
 - Returned vendor reports were checked by the O&S Data Admin team and O&S Wood & Paper (W&P) team for completeness.
 - Completed and checked reports were considered validated.
- Data consolidation process – new products:
 - New products are the responsibility of the onboarding banner for local and vendor-branded products or, for OEB products, the O&S Sourcing team.
 - When a product in scope of the policy is identified, it is up to the Onboarding team to complete a Wood and Paper template and share it with the vendor for completion.
 - Once complete, it is audited by the Kingfisher O&S Sustainability Data team in line with the legacy product process.
 - To allow for the time between sign off for a new product and receiving the first delivery, new products W&P templates are accepted up to June of the previous year and are therefore not reviewed again in the current year.
 - A manual monthly sweep of new products received is to identify new products that were not captured in the above process.
- Data limitations:
 - The data validation process relies on manual development of a core wood and paper data set; identifying likely wood and paper EANs by vendor, category and product description.
 - There is a risk that some wood and paper products could be missed in the EAN identification process.

Wood and paper in products continued

Data collection continued

- The data also includes EANs (that may not contain wood), but Kingfisher was not able to verify this with the vendor, those classified as non-compliant with policy.
- We aimed to mitigate by ensuring that all products purchased from wood and paper vendors with high purchase figures were considered first.
- Where there are data discrepancies, data was further triangulated with comparison to the Quality Management Tool (QMT) database in some cases, careful analysis of banner online customer websites, sharing vendor products with Sourcing and Quality teams and the experience of the O&S W&P team.
- Kingfisher presents a conservative view of the wood and paper performance.
- Chain of Custody (CoC) evidence checking:
 - Third-party consultants Annie Adams Consulting were commissioned by the O&S W&P team to conduct an independent sample check of the evidence back to the source for all products with a timber claim of either FSC® or PEFC™.
 - The consultants sampled 71 vendors, 306 EANs, checking randomly selected vendors and a sample of higher-risk vendors.
 - Among those vendors, they randomly sampled at least one EAN per batch of similar products (products that share the HS Code, the species, the declared country of origin, and the certification claim) purchased in the reporting period.
 - The vendor was asked to provide a Commercial invoice with supporting information, including the vendor CoC certificate number, the product certification claim, and the vendor and customer names and addresses. This information and the period of supply were checked for consistency with the claim made by the vendor.
 - If an error was found, it was submitted to the O&S W&P team to amend the wood and paper data (e.g. the vendor CoC and product certification claim) as appropriate.
 - All recorded results of the CoC check findings were passed to the W&P team for review and action.

Units

- Number of SKUs purchased
- Number of SKUs purchased that are sustainably sourced
- % of SKUs purchased that are sustainably sourced

Paper and board used in packaging

Definitions

- **Responsibly sourced paper and board:** paper and board which is from 'proven well-managed forests or recycled sources'. The [Kingfisher Forest Positive Policy Position Statement 2025](#) sets out criteria for 'proven well-managed forests or recycled sources'.
- **Paper and board used in packaging:** paper and board purchased during the financial year for Own Exclusive Brand (OEB) products.

Scope

- Packaging for Own Exclusive Brand (OEB) products only.
- Brico Dépôt Romania has been removed from packaging reporting for 2025 following the sale of the banner during the financial year.

Data collection

- Data reported covers the 2025/26 financial year.
- Data is collected in line with our [Kingfisher Forest Positive Policy Position Statement 2025](#).
- Data is collated internally, and certificate validity checked.
- The purchase of certified product is confirmed through a check of supplier sales documents for a random sample of certificates.

Units

- Total weight of paper and board purchased (tonnes)
- Weight of paper and board purchased that was responsibly sourced (tonnes)

Paper used in catalogues (GNFR)

- Definitions**
- **Responsibly sourced paper:** paper and board which is from 'proven well-managed forests or recycled sources'. The [Kingfisher Forest Positive Policy Position Statement 2025](#) sets out criteria for 'proven well-managed forests or recycled sources'.
 - **Paper used in catalogues (GNFR):** paper used in catalogues (goods not for resale).
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- Scope**
- All catalogue paper.
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- Data collection**
- Data reported covers the 2025 calendar year.
 - Data is collected in line with our [Kingfisher Forest Positive Policy Position Statement 2025](#).
 - Data is collated internally, and certificate validity checked.
 - The purchase of certified product is confirmed through a check of supplier sales documents for a random sample of certificates.
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- Units**
- % of paper by weight (tonnes)
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Customers: Helping make greener, healthier homes affordable

Target: Attain 60% of Group sales from our Sustainable Home Products (SHPs), including 70% of sales for our Own Exclusive Brand (OEB) products by 2025/26.

Sustainable Home Products

Definitions

- Sustainable Home Products:
 - ‘Sustainable A+’ comprises products that meet three or more SHP criteria or two or more higher SHP criteria.
 - ‘Sustainable A’ comprises products that meet two SHP criteria or one higher SHP criteria.
 - ‘Sustainable B’ comprises products that meet one SHP criteria.
 - **Product criteria are classified into nine different attributes:** Made from Alternative Materials, Made using Lower Carbon Manufacturing, Made from Recycled Materials, Made from Responsibly Sourced Materials, Protecting Health and Home, Saving Energy at Home, Saving Water at Home, Supporting Nature at Home, and Extending Product Lifecycles.

Scope

- We report sales of products and services with sustainability credentials, including ‘Sustainable A+, A and B’ products.
- Compliance with the Kingfisher Responsible Business [Forest Positive Policy](#) is checked as part of the assessment of Sustainable Home Products.
- Products must comply with our Sustainable Home Product Guidelines, which have been developed with sustainability experts Bioregional, and are updated annually to reflect market and technological development. A summary is available to download at www.kingfisher.com/shpguidelines. The Guidelines set out detailed criteria for specific types of products (there are currently over 200 product types covered).
- Brico Dépôt Romania has been removed from Sustainable Home Products reporting for 2025 following the sale of the banner during the financial year.

Data collection

- Data reported covers the 2025 calendar year.
- Product data is collated internally by Kingfisher, including expected SHP status (in terms of the principle, level and attribute) and product information that could be used to demonstrate that SHP criteria is met (e.g. VOC level in a paint, energy rating, materials used).
- Data relating to the wood and paper certifications held for different products and from different vendors is also collated to enable assessment of whether a particular product can be linked to full chain of custody certification that is accepted by Kingfisher under the Responsible Business [Forest Positive Policy](#).

Data collection continued

- New products nominated by our Offer & Sourcing Sustainability team are reviewed by Bioregional to check they meet the criteria in our Sustainable Home Product Guidelines, with products split by ‘leading category’ (e.g. Tools & Hardware, Outdoor, Services, Kitchens).
- Bioregional check the SHP status and keep a log of products’ status, and reasons for passing the assessment.
- In some cases, additional information is required from either Kingfisher or product vendors to determine the SHP status. A querying process takes place with the relevant Kingfisher product lead to confirm the final SHP status of products.
- Checking of wood and paper products takes place – where applicable, wood and paper products must be able to be linked to a compliant chain of custody certification to achieve SHP status (even if other principles have been met).
- Once all queries are resolved and all products have been assigned a pass/fail status, final data is collated.
- Total sales for items that have been classified as Sustainable Home Products is calculated.
- A percentage of Sustainable Home Products sales out of total retail sales, based on turnover, is determined.

Units

- £ sales (excluding VAT)
- % of retail sales (turnover)

Sustainable materials: Peat

Ensure sustainable management and efficient use of key resources by 2025/26, including peat-free bagged growing media by 2025/26.

Peat-free bagged growing media

Definitions	<ul style="list-style-type: none"> – ‘Bagged’ growing media: includes bags and containers of compost, mulches, soil improvers and additives, and growing bags. – Responsibly sourced alternative materials to peat: includes green waste, bark, coir, and wood fibre.
Scope	<ul style="list-style-type: none"> – Data reported covers the 2025 calendar year. – The target covers ‘bagged’ growing media. – Data is reported for B&Q UK, Castorama France, Brico Dépôt France, Brico Dépôt Iberia, Castorama Poland and Screwfix. – Brico Dépôt Romania has been removed from peat reporting for 2025 following the sale of the banner during the financial year.
Units	<ul style="list-style-type: none"> – Litres of peat sold – Litres of alternative materials sold

Packaging (OEB)

All OEB plastic packaging to contain a minimum of 30% recycled content.

Remove all EPS, PVC and other non-recyclable plastics from OEB products.

5% reduction of all OEB plastic packaging by weight on a true like-for-like basis, year-on-year.

All paper and board OEB packaging to be sustainably sourced.

Packaging (OEB)

Definitions	<ul style="list-style-type: none"> – Plastic packaging: plastic packaging purchased in the reporting year for use on Own Exclusive Brand (OEB) products. – Non-recyclable: plastic packaging made of polyvinyl chloride (PVC), expanded polystyrene (EPS/PS), oxo-degradable or black pigmented plastics.
Scope	<ul style="list-style-type: none"> – Own Exclusive Brand (OEB) plastic packaging.
Data collection	<ul style="list-style-type: none"> – Data reported covers the 2025/26 financial year. – Data is collected in line with Kingfisher Packaging Policy Position Statement 2025. – Vendor packaging data is collated and validated internally.
Units	<ul style="list-style-type: none"> – Total weight of plastic packaging purchased (tonnes) – Percentage of plastic packaging by weight that has a minimum of 30% recycled content – Percentage of plastic packaging by weight that is non-recyclable

Communities: Striving for better homes for everyone in our communities

Target: Help more than two million people whose housing needs are greatest by 2025/26.

We aim to evaluate and measure the impact of our community contributions, including charitable donations and in-kind support, as well as the quality of relationships and co-working between Kingfisher and our charity partners. This helps us develop our programmes, maximising the positive benefits achieved for each £1 invested, and to communicate our progress. We ask our charity partners to complete evaluations against the specific objectives agreed for each project. These are included in the partnership agreements for each project to account for any funding or other in-kind contributions we provide.

Community investment – how we contribute

Definitions	<ul style="list-style-type: none"> – Inputs: covers how and why the company contributes to the community. Kingfisher uses the definitions for company contributions provided in the Business for Societal Impact (B4SI) 2020 Guidance for corporate community investment. Contributions include charitable gifts, community investment and commercial initiatives in the community.
Scope	<ul style="list-style-type: none"> – Kingfisher’s company contribution includes value of cash donations, employee time, gifts in kind and management costs. Any money raised via fundraising (from customers or employees) is not counted towards Kingfisher’s company contribution but is recorded separately as total leverage (donations by employees, suppliers and customers). – Contributions are only included if they align with our community strategy of improving bad housing and living conditions, sharing DIY knowledge and supporting crisis relief. This includes through improving shelters for the homeless and improving existing housing, and providing guidance and practical advice so people can gain confidence to improve their homes. Donations to humanitarian organisations such as Red Cross and UNHCR are also included following humanitarian crisis events. – Excludes donations to companies and private individuals who are employees or customers. – Brico Dépôt Romania communities is excluded in 2025/26 due to the sale of the banner during the year. From 2026/27, historic data will be restated.

Data collection	<ul style="list-style-type: none"> – Data reported covers the 2025/26 financial year. – Data contributors from the different banners track community activities throughout the financial year using the B4SI reporting template. – Banner-level data contributors then submit this data to Bioregional for verification. – Management costs are calculated independently by every banner. While guidance is supplied on what to include, the approach can vary by banner and estimates are normally used (for example, on the proportion of an employee’s role spent on communities projects). – All data is submitted in local currency and converted to Pound sterling (£) using Kingfisher’s average FX rates for the relevant financial year.
Units	<ul style="list-style-type: none"> – £ invested

Community investment – value of employee and customer giving

Definitions	<ul style="list-style-type: none"> – Outputs: covers community outputs, employee involvement and leverage (donations by employees, suppliers and customers). Kingfisher uses the definitions for community outputs, employee involvement and leverage provided in the Business for Societal Impact (B4SI) 2020 Guidance for corporate community investment.
Scope	<ul style="list-style-type: none"> – Contributions are only included if they align with our community strategy of improving bad housing and living conditions, sharing DIY knowledge and supporting crisis relief. This includes through improving shelters for the homeless and improving existing housing, and providing guidance and practical advice so people can gain confidence to improve their homes. Donations to humanitarian organisations such as Red Cross and UNHCR are also included following humanitarian crisis events. – Community output includes number of people and organisations that benefited from company contributions. Figures on the number of people who have benefited are sourced from the beneficiary organisations, they are asked to report this in accordance with the B4SI guidelines. – Employee involvement includes the number of employees participating in community activities in paid working time as well as the hours contributed by the employees. – Leverage includes employee contributions through payroll giving and other employee contributions, tax donations, contributions from customers such as microdonations, as well as contributions from other organisations, including suppliers. – Brico Dépôt Romania communities is excluded in 2025/26 due to the sale of the banner during the year. From 2026/27, historic data will be restated.
Data collection	<ul style="list-style-type: none"> – Data reported covers the 2025/26 financial year. – Data contributors from the different markets track community activities throughout the financial year using the B4SI reporting template. – Banner-level data contributors then submit this data to Bioregional for verification. – Employee volunteering time is calculated independently by banners and sometimes involve estimates. – All data is submitted in local currency and converted to Pound sterling (£) using Kingfisher's average FX rates for the relevant financial year.

Units	<ul style="list-style-type: none"> – Community output: number of people, number of organisations – Employee involvement: number of employees, number of hours – Leverage: £ donated
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Fundamentals: Health and Safety at work

Employee accidents

- Definitions**
- **Accidents:** regulatory definitions and mandatory accident reporting requirements vary significantly between the countries in which we operate, resulting in, for example, differences in classification of major accidents and sign-off time. We therefore focus on a reduction in total number of accidents rather than focusing on major and over three day lost-time accidents.
 - **Workdays lost:** these are captured as calendar days, in line with statutory requirements.

- Scope**
- We collect data on the following categories of work-related accidents:
 - Total number of work-related employee accidents/injuries.
 - Total number of workdays lost as a result of all work-related employee accidents/injuries.
 - Total number of work-related non-employee accidents/injuries.
 - Total number of work-related employee fatalities.
 - Total number of work-related non-employee fatalities.
 - Total number of health and safety-related prosecutions.
 - Value of health and safety-related fines.
 - Employee definitions are as per 'employee diversity'.
 - 'Non-employee' is classed as any of the following: Non-Executive Directors (NED), Agency, Contractors, Consultants, Third Party Supplier. Customers are excluded.
 - If employees are involved in an accident or fatality while visiting other banners, this is recorded as a non-employee accident or fatality under the banner where the accident or fatality occurred.
 - There are some significant variations in accident rates across the Group. This is partly due to differences in legislation, mandatory accident reporting requirements, and health & safety cultures across countries. Where local legislation includes commuting accidents as work-related, these are included.
 - Workdays lost are only reported if they occur as a result of an accident that happened in the financial year.
 - The day the accident occurred is excluded from the total workdays lost.
 - Brico Dépôt Romania employee safety data is excluded in 2025/26 due to the sale of the banner during the year. From 2026/27, historic data will be restated.

- Data collection**
- Data reported covers the 2025/26 financial year.
 - Our markets maintain accident record books at each site to record data, as required by legislation.
 - All markets except France previously reported accidents into the online Kingfisher Intelix Incident Reporting system. From mid-2023/24, this shifted to the Eco-online system. The date of transition varies across banners.
 - Markets complete an Eco-online online form to report an incident.
 - Group then exports an annual report of all incidents for annual reporting purposes.
 - French banners keep their own accidents register in addition to Eco-online, which they send to the Group Health & Safety team.

- Units**
- Number of accidents
 - Number of accidents per 100,000 full-time equivalent employees
 - Workdays lost
 - Number of prosecutions
 - Value of fines (local currency)

Fundamentals: Responsible sourcing

Ensure suppliers meet our ethical and environmental standards by 2025/26.

Supplier assessments and site grades

- Definitions**
- **OEB / Non-OEB / International Brand:**
 - **Own Exclusive Brand (OEB)** refers to Kingfisher branded products.
 - **Non-Own Exclusive Brand (Non-OEB)** refers to locally sourced products that are not carrying a Kingfisher brand.
 - **Hybrid suppliers** which provide both OEB and non-OEB products are counted as non-OEB.
 - **International Brands** refers to selected branded suppliers that meet the internal eligibility criteria for classification as an 'International Branded Supplier'. Must have a valid Letter of Conformance confirming they operate their own ethical compliance programme. From 2022/23, international brands have been excluded from reporting on compliance, as these are covered by their own responsible sourcing commitments as detailed within our [Ethical Sourcing Requirements: Vendor Guidelines](#). International Brands are included in our supplier number counts.
 - **Low-Value Vendors** refers to selected suppliers with a turnover below £50K per year. Eligibility is decided based on elements including turnover, production locations and risk to Kingfisher. Must have a valid Letter of Conformance.
 - **Total number of suppliers:** active suppliers that Kingfisher sourced from as at the end of the reporting period, and the goods were received by Kingfisher.
 - **Total number of declared production sites:** known active finished goods production sites that Kingfisher sourced from as at the end of the reporting period. Includes OEB and Non-OEB production sites. The total figure is deduplicated to ensure that sites that are used for both OEB and non-OEB sourcing are not counted twice.
 - **Policy compliant:** Policy compliant suppliers and production sites are compliant with our [Human Rights Policy](#), and therefore our [Supply Chain Workplace Standards](#). Our policy requires our OEB and Non-OEB suppliers and production sites to register on Sedex Members Ethical Trade Audit (SMETA) and/or amfori Business Social Compliance Initiative (BSCI) platforms. We accept EcoVadis as a parallel programme to Sedex / amfori BSCI, provided that suppliers share their valid scorecard with us (score above 50 and completed within last 12 months) and disclose their production sites to us. Note, in 2023 the launch of a new SAQ meant completion of the SAQ to 100% could not be tracked for 2023/24 reporting. Sites identified as high risk are required to complete an ethical audit in line with our [Vendor Guidelines](#).

Definitions
continued

- **Disclosure and audit requirements:** sites are active on Sedex or amfori BSCI, and have a valid Ethical audit with an accepted standard if required. Our criteria for accepted audits are detailed in our [Vendor Guidelines](#).
- **Non-compliance:** refers to an issue identified at audit that does not meet legal requirements.
- **Non-conformance:** refers to an issue identified at audit that does not meet our policy requirements.
- **Business Critical issues:** represent the highest level of breach and require immediate action. Four or more Critical non-conformances within an audit are considered equivalent to a Business Critical non-conformance.

Scope

- Data is only reported for suppliers with confirmed purchase orders, stock received. Distributors are not included in scope.
- Production site audit criteria:
 - Audits must be conducted in line with Kingfisher's [Vendor Guidelines](#). Note in 2023, the launch of a new SAQ meant completion of the SAQ to 100% could not be tracked for 2023/24 reporting, therefore policy compliance in this year is not directly comparable to other years.
 - High-risk sites are required to have third-party audits on a regular basis. Audits must be a full initial or a periodic audit.
 - Sites with 3 or fewer Critical issues or four or more Major issues are required to have a full re-audit within 12 months. Other sites are required to have a full re-audit within 24 months.
 - We have allowed a grace period of 90 days for production sites to renew their ethical audits. This is aligned with APEX and QMT system ways of working before an audit truly expires and orders get blocked. As a result of this grace period, our reporting numbers include sites with audit expiry dates back to 1 October 2025 as compliant.
- Non-conformances raised and closed includes data from partial follow-up audits.
- Brico Dépôt Romania has been removed from Responsible Sourcing reporting for 2025 following the sale of the banner during the financial year.

Supplier assessments and site grades continued

- Data collection**
- Data reported covers the 2025 calendar year. Reporting on number of audits covers the past two calendar years (2024–25) plus the 90-day grace period, in alignment with our audit cycle.
 - Data is collected on suppliers and finished goods production sites that have been active during the reporting period.
 - Data is gathered from Sedex, EcoVadis and amfori BSCI platforms.
 - We allocate grades based on the results of the most recent ethical audit that has been carried out in the past two years. When looking at sites that have had at least one business critical non-conformance or equivalent, we look beyond the most recent audit status, to cover the full suite of audits within the past two calendar years.
 - Data limitations:
 - The data validation process relies on manual development of a core data set to identify distributors. There is a risk that some of our production sites may have a lapsed Sedex membership and could be missed during the identification process, leading to incomplete data reporting.
 - Kingfisher relies on suppliers to disclose the production sites supplying Kingfisher products. The number of production sites disclosed in our report is based on currently available data which Kingfisher strives to continuously improve by engaging with our banners, buying offices and supply chain partners.

- Units**
- Breakdown by OEB, Non-OEB:
- Number of suppliers (includes International Brands)
 - Number of declared production sites
 - Number of high-risk production sites
 - Number of policy compliant suppliers
 - Number of production sites meeting disclosure and audit requirements
 - Number of site audits

GNFR suppliers

- Definitions**
- **GNFR suppliers:** those that supply us with goods and services we use to operate our business, such as IT services and equipment, cleaning and security services and logistics. Excludes the following categories: real estate rates, taxes, leases and rentals.
 - **Assessments:** includes EcoVadis assessments and manual assessments which address sustainability considerations. Manual assessments include our Vendor Engagement Assessment (VEA) procedure which is used to conduct due diligence checks on GNFR suppliers for all goods or services above £5,000.
- Scope**
- Our Vendor Engagement Assessment (VEA) procedure is used to conduct due diligence checks on GNFR suppliers. It must be completed before we buy any GNFR goods or services above £5,000 (or equivalent in local currency) for annual recurrent or one-off estimated spend with a new supplier or an existing supplier where the contract conditions have significantly changed.
 - EcoVadis is a third-party assessment tool and collaborative platform, used by more than 100,000 companies. It covers four themes: Labour and human rights; Environment; Business ethics; Sustainable procurement.
 - New GNFR suppliers with annual spend over £75,000 are required to complete an EcoVadis assessment.
 - Supplier assessments are reviewed by EcoVadis, and a scorecard is provided highlighting strengths, weaknesses and risk areas. EcoVadis also provides high-achieving companies with a rating medal based on the percentile rank of the company's score and minimum theme scores and achievements. These range from Bronze for the top 50% of companies to Platinum for the top 1%.
 - Suppliers who do not meet the EcoVadis Bronze rating are required to put in place an action plan to improve and complete a re-assessment within 12 months. We expect them to reach at least Bronze level within a year of the assessment.
 - Brico Dépôt Romania has been removed from Responsible Sourcing sales reporting for 2025 following the sale of the banner during the financial year. Some data from this banner may remain in reporting on EcoVadis medals.

GNFR suppliers continued

- Data collection**
- Data reported covers the 2025 calendar year.
 - Data reported covers all Group- and banner-level procurement except for Screwfix France.
 - Data is provided by Group Responsible Business (Sustainability Manager) and from the Group Procurement team, which amalgamates several reports. EcoVadis KPQs are obtained via an EcoVadis export.
 - EcoVadis includes some O&S suppliers, some of which are also GNFR suppliers. Any suppliers that are exclusively O&S are removed from the data sets.
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- Units**
- Number of suppliers
 - % of spend over £75k with assessed suppliers
 - Number of suppliers that achieved an EcoVadis medal of Platinum/Gold/Silver/Bronze/No medal
 - % of EcoVadis assessed suppliers that improved/maintained/lowered their score
 - Top 1-10 supplier countries assessed on EcoVadis
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Fundamentals: Waste, recycling and water

Minimise waste and aim for zero waste to landfill, and 90% of waste recycled by 2025/26.

Landfill and recycled waste

Definitions	<ul style="list-style-type: none"> – Operational waste: day-to-day operational waste from stores, offices, and other buildings where Kingfisher manages the waste contract. Excludes customer waste and waste from major construction and refurbishment projects. – Recycled waste: day-to-day operational waste sent for recycling. Includes the following materials split – cardboard or paper, wood, plastic, metal, rubble, WEEE (i.e. electrical/electronic products, batteries, light bulbs), hazardous, and other materials (excluding organic waste, reported under 'other disposal'). – Waste disposed to landfill: day-to-day operational waste disposed to landfill. – Waste disposed by incineration with/without energy recovery: day-to-day operational waste disposed to incineration either with or without energy recovery. – Waste disposed by other methods: day-to-day operational waste disposed by methods other than landfill, recycling and incineration; including biological treatment or composting or organic waste, wastewater from paint treatment, or materials recovered and reclaimed for reuse. – Hazardous waste: total day-to-day operational waste generated that is classed as hazardous according to local legislation. – Non-hazardous waste: total day-to-day operational waste generated that is classed as non-hazardous according to local legislation.
Scope	<ul style="list-style-type: none"> – Waste data is split into the following categories: waste disposed to landfill, waste disposed to incineration (with and without energy recovery), recycled waste, and other waste disposal methods (including biological treatment, wastewater disposal, and materials recovered and reclaimed for reuse). Recycled waste is broken down by material: wood, cardboard/paper, plastic, metal, rubble, WEEE, hazardous and other. Total waste, and total hazardous and total non-hazardous waste are also reported. – Operational waste data is collected for stores, offices, and other buildings where we manage the waste contract (e.g. distribution centres). Our operations in the UK backhaul waste to distribution centres for recycling. This data therefore covers both store and distribution centre waste. – Data collection and reporting for 'other waste disposal methods' was introduced in 2022/23 to improve completeness of data and capture innovations in waste treatment across our banners.

Scope continued	<ul style="list-style-type: none"> – Customer waste and waste from major construction and refurbishment projects is excluded as the disposal is the responsibility of the customer/contractor. We only include customer returns as waste if the products are disposed through standard waste routes. Products resold or returned to the vendor are not included. – Waste recycled only includes materials that are sent to a contractor for recycling. Materials that are reused, recycled within the company, or sent back to the supplier (e.g. pallets) are not included. Waste reclaimed for reuse such as wooden pallets are reported under waste disposed by other methods.
Data collection	<ul style="list-style-type: none"> – Data reported covers the 2025 calendar year. – Markets collect data on store waste from national or regional contractors. This data is split by location, month, as well as waste type and disposal method. Waste categorisation between hazardous and non-hazardous waste follows local legislation in our markets. – Where actual measurements are not available, the data is estimated as follows: <ul style="list-style-type: none"> – Note that most data is derived from accurate weight measurements, and while we are aware that there are some cases where estimations might be made, these are for very small tonnages. – Estimation using the UK government's conversion factors for different materials, e.g. 1 m³ paper/card = 0.21 tonnes. – In cases where our waste contractors do not provide a breakdown of the waste disposed by destination (landfill or incineration), we have taken a prudent approach and assumed the waste goes to landfill.
Units	<ul style="list-style-type: none"> – Tonnes

Read more

Our Responsible Business website:
kingfisher.com/responsible-business

Annual Report and Accounts:
kingfisher.com/annualreport

Our Responsible Business Report:
kingfisher.com/responsible-business-report

Our Performance Data Appendix:
kingfisher.com/dataappendix

Our Responsible Business GRI Index:
kingfisher.com/GRI-index

Our Responsible Business Databook:
kingfisher.com/databook

Our Sustainable Home Product Guidelines:
kingfisher.com/shpguidelines

Our Modern Slavery Act Statement:
kingfisher.com/Modern-Slavery

Contacts

What do you think about our performance? We'd love to hear your views on Responsible Business at Kingfisher at responsiblebusiness@kingfisher.com

Kingfisher



castorama



SCREWFIX

